DOCUMENT RESUME

ED 264 301

TM 860 009

AUTHOR

Glaser, Robert

TITLE

Thoughts on Expertise.

INSTITUTION

Pittsburgh Univ., Pa. Learning Research and

Development Center.

SPONS AGENCY

National Inst. of Education (ED), Washington, DC.; Office of Naval Research, Arlington, Va. Personnel

and Training Research Programs Office.

REPORT NO PUB DATE

LRDC-TR-8 1 May 85

CONTRACT

N00014-71-C-0375; N00014-79-C-0215

NOTE

36p.; A version of a talk given at the Social Science

Research Council conference on "The Study of

Expertise as a Model for Life-Span Cognitive

Development."

PUB TYPE

Reports - Research/Technical (143)

EDRS PRICE

MF01/PC02 Plus Postage.

DESCRIPTORS

*Aptitude Tests; Artificial Intelligence; *Cognitive

Development; Cognitive Processes: Cognitive

Restructuring; Cognitive Structures; *Heuristics;

*Metacognition; *Problem Solving; Schemata

(Cognition)

IDENTIFIERS

*Expertise

ABSTRACT

This paper briefly reviews research on tasks in knowledge-rich domains including developmental studies, work in artificial intelligence, studies of expert/novice problem solving, and information processing analysis of aptitude test tasks that have provided increased understanding of the nature of expertise. Particularly evident is the finding that expertise is acquired when people continually try to confront new situations in terms of what they know. Increasing ability to solve problems and generate new information is fostered by available knowledge that can be modified and restructured. Initial knowledge structures, when they are interrogated, instantiated, or falsified by novices in the course of learning and experience lead to organizations of knowledge that are the basis for the more complete schemata of experts. Acquiring expertise is seen as the successive development of procedurally oriented knowledge structures that facilitate the processes of expertise. A set of propositions is listed that summarizes conclusions from research as well as broader inferences and speculations. (PN)

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University of Pittsburgh

LEARNING RESEARCH AND DEVELOPMENT CENTER

THOUGHTS ON EXPERTISE

Robert Glaser Learning Research and Development Center University of Pittsburgh

May 1985

Technical Report No. 8

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2b. DECLASSIFICATION / DOWNGRADING SCHEDULE				Approved for public release; distribution unlimited.					
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22a. NAME OF RESPONSIBLE INDIVIDUAL Susan E. Chipman	22b. TELEPHONE (Include Area Code) 22c. OFFICE SYMBOL 442PT/85-157	

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83 APR edition may be used until exhausted.
All other editions are obsolete.

SECURITY CLASSIFICATION OF THIS PAGE

Thoughts on Expertise

Robert Glaser

Learning Research and Development Center

University of Pittsburgh

A version of a talk given at the Social Science Research Council conference on "The Study of Expertise as a Model for Life-Span Cognitive Development." The research reported in the paper was supported with funds from the Office of Naval Research, Personnel and Training Research Programs, Psychological Sciences Division under contract numbers N00014-78-C-0375, NR 157-421; N00014-79-C-0215, NR 147-430/12-19-80; and N00014-79-C-0215, NR 667-430.



General Remarks

Introduction

Information-processing studies of problem solving in the 1960s and 1970s accepted the tradition of early experimental psychology in concentrating primarily on the study of "knowledge-lean" tasks in which competence can usually be acquired over short periods of learning and experience. Studies of these tasks illuminated the basic information-processing capabilities people employ when they behave more and less intelligently in situations where they lack any specialized knowledge and skill. The pioneering work of Newell and Simon and others richly described general heuristic processes (such as meansend analysis, generate and test, and subgoal decomposition), but provided limited insight about the learning and thinking that require a rich structure of domain-specific knowledge.

In contrast to this, in more recent years, work has examined knowledge-rich tasks that require hundreds and thousands of hours of learning and experience in an area of study. Studies of expertise have attempted to sharpen this focus by describing contrasts between the performance of novices and experts. And the novices in these studies, e.g., intern radiologists, electronics technicians, etc., have engaged in learning over much longer periods than are required for short experimental tasks.

Investigations of problem solving in knowledge-rich domains show strong interactions between structures of knowledge and cognitive processes. The results force us to think about high levels of competence in terms of the interplay between knowledge structure and processing abilities. The data illuminate a critical difference between individuals who display more and less ability in particular domains of knowledge and skill, namely,



the possession of rapid access to and efficient utilization of an organized body of conceptual and procedural knowledge.

Data and theory in developmental psychology, studies of expert/novice problem solving, and process analyses of high and low scorers on intelligence and aptitude test tasks show that a major component of expertise is seen to be the possession of this accessible and usable knowledge.

Developmental Studies

As a warming up exercise (and to introduce a point of view), let me briefly mention some developmental studies with children. Chi, in several studies (Chi, 1978; Chi & Koeske, 1983), examined recall in children. She contrasted high- and low-knowledge children in chess skill and also children with high and low knowledge of dinosaur categories and features. Her results replicated in significant ways the early chess studies of DeGroot (1965), and of Chase and Simon (1973a, 1973b); high-knowledge subjects showed better memory and encoding performance than low-knowledge individuals. And this superiority was attributed to the influence of knowledge in content areas rather than to the exercise of memory capabilities as such. Changes in the knowledge base appear to enable sophisticated cognitive performance.

Susan Carey's studies of animistic thinking in young children (in press), trace the emergence of a child's concept of "alive." She documents a change, something like an expert/novice shift, from a knowledge organization centering around human characteristics (a novice point of view) to a knowledge organization centering around the biological functions of living things. Carey makes the point that what can be interpreted as abstract pervasive changes in a child's reasoning and learning abilities come about as knowledge is gained in a given domain.



The acquisition of content knowledge as a factor in acquiring increasingly sophisticated problem-solving abilities is pointed to in Siegler and Richards's "rule assessment" studies (1982). They conclude that "knowledge of specific content domains is a crucial dimension of development in its own right and that changes in such knowledge may underlie other changes previously attributed to the growth of capacities and strategies" (p. 930).

Artificial Intelligence

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A focus on the structure of knowledge is also apparent in AI systems. In contrast to earlier emphases on general problem-solving techniques to guide a search for any problem-a power-based strategy-Minsky and Papert (1974) emphasize the role of a knowledge-base emphasis in achieving intelligent thinking. They write:

The Power strategy seeks a generalized increase in computational power ... it may look toward extensions of deductive generality, or information retrieval, or search algorithms. . . . In each case the improvement sought is . . . independent of the particular data base.

The Knowledge strategy sees progress as coming from better ways to express, recognize, and use diverse and particular forms of knowledge. . . . It is by no means obvious that very smart people are that way directly because of the superior power of their general methods—as compared with average people. . . A very intelligent person might be that way because of specific local features of his knowledge-organizing knowledge rather than because of global qualities of his "thinking." (p. 59)



Expert/Novice Problem Solving

The work on problem solving in adult experts and novices has shown fairly consistent findings in quite a variety of domains—chess play, physics problem solving, the performance of architects and electronic technicians, and skilled radiologists interpreting x-rays. (I mention general conclusions only here but will provide more specific information in a final list of propositions about expertise.) This work has shown that relations between the structure of a knowledge base and problem-solving processes are mediated through the quality of representation of the problem. This problem representation is constructed by the solver on the basis of domain-related knowledge and the organization of this knowledge. The nature of this organization determines the quality, completeness, and coherence of the internal representation, which in turn determines the efficiency of further thinking.

Expert/novice research suggests that novices' representations are organized around the literal objects and events given explicitly in a problem statement. Experts' knowledge, on the other hand, is organized around inferences about principles and abstractions that subsume these factors. These principles are not apparent in the statement or the surface presentation of the problem. For example, in our studies with mechanics problems, novices classify problems on a surface level, according to the physical properties of a situation—a spring problem or an inclined plane problem. Experts categorize problems at a higher level, in terms of applicable physics principles—a Newton's second law problem, a conservation of energy problem.

In addition, experts know about the application of their knowledge. Their declarative information is tightly bound to conditions and procedures for its use. An intermediate



novice may have sufficient knowledge about a problem situation, but lack knowledge of conditions of applicability of this knowledge.

Consider a somewhat technical example. From protocols of novices and experts in solving elementary physics problems, we attempted to define the structure of their knowledge in the form of node-link networks (Chi, Glaser, & Rees, 1982). The nodes are key terms and physics concepts mentioned by the subjects. The links are unlabeled relations that join the concepts mentioned contiguously in the solver's protocol. The network of a novice's (H.P.) and an expert's (M.G.) elaboration of the concepts of an "inclined plane" problem are shown in Figure 1 and 2 respectively. We can view each of these concepts as representing a potential schema; the terms and concepts mentioned in the protocol can be thought of as the variables (slots) of the schema. For example, in Novice H.P.'s protocol, his inclined plane schema contains numerous variables that can be instantiated, including the angle at which the plane is inclined with respect to the horizontal, whether a block is resting on the plane, and the mass and height of the block. Other variables mentioned by the novice include the surface property of the plane, whether or not it has friction, and, if it does, the coefficients of static and kinetic friction. The novice also discusses possible forces that may act on the block, for example, the drag of a pulley. He also discusses the pertinence of Conservation of Energy, but this was not elicited as a part of a solution procedure applicable to a configuration involving an inclined plane, as is the case with the expert. Hence, in general, one could say that the inclined plane schema that the novice possesses is quite rich. He knows precisely what variables ought to be specified, and he also has default values for some of them. For example, if friction was not mentioned, he probably knows that he should ignore friction. Hence, with a simple specification that the problem is one



involving an inclined plane, he can deduce fairly accurately what the key components and entities are (i.e., friction) that such a problem would entail.

However, the casual reference to the underlying physics principle, Conservation of Energy, given by the novice contrasts markedly with the expert's protocol (Fig. 2). She immediately makes a call to two principles that take the status of procedures, the Conservation of Energy Principle and the Force Law. (In Greeno & Riley's, 1981, terminology, they would be considered calls to action schemata.) We characterize them as procedures (thus differentiating them from the way the novice mentioned a principle) because the expert, after mentioning the Force Law, continues to elaborate the condition of applicability of the procedure and then provides formulas for two of the conditions (enclosed in dashed rectangles in Fig. 2). After her elaboration of the principles and the conditions of applicability of one principle to inclined plane problems (depicted in the top half of Fig. 2), Expert M.G. continued her protocol with descriptions of the structural or surface features of inclined plane problems, much like the descriptions provided by Novice H.P. Hence, it seems that the knowledge common to subjects of both skill groups pertains to the physical configuration and its properties, but that the expert has additional knowledge relevant to the solution procedures based on major physics laws.

Another way of viewing the difference between the novice's and expert's elaborations of inclined plane is to look at Rumelhart's description (1981) of schemata of inactive objects. Here an inclined plane is seen by the novice as an inactive object, so that it evokes not actions or event sequences but spatial relationships and descriptions of the configuration and its properties. Experts, on the other hand, view an inclined plane in



the context of potential solution procedures, that is not as an object but more as an entity that may serve a particular function.

As in the developmental studies, the problem-solving adifficulties of novices can be attributed largely to the nature of their knowledge bases, and much less to the limitations of their processing capabilities, such as their inability to use general problem-solving heuristics. Novices do show effective use of heuristics; the limitations of their thinking derive from their inability to infer further knowledge from the literal cues in a problem situation. These inferences are necessarily generated in the context of a knowledge structure that experts have acquired.

In general, study of problem solving by highly competent people in rich knowledge domains provides a glimpse of the power of human thinking to use a large knowledge system in an efficient and automatic manner—particularly in ways that minimize reliance on the search heuristics identified in studies of knowledge-lean problems. Thus, a significant focus for understanding expertise is identifying the characteristics and influence of organized knowledge structures that are acquired over long periods of time.

Aptitude Test Performance

Consider another converging area: process analyses of aptitude and intelligence test tasks performed by high- and low-scoring individua... 7 he evidence in this area comes from studies carried out by Earl Hunt and his colleagues (Hunt, 1978; Hunt, Frost, & Lunneborg, 1973), Robert Sternberg (1977b), and Pellegrino and Glaser (1982). My interpretation of several components of performance that differentiate high- and low-scoring individuals is the following: One component appears to involve rapid access to and management of working memory. The next two components appear to involve



specific knowledge. The first is conceptual knowledge of the item content. Low-scoring individuals with less available knowledge encode at surface feature levels rather than at levels of generalizable concepts; this limits their inferential ability. The second component is knowledge of the solution procedures required for solving a particular task form, such as analogical reasoning or induction items. Low-scoring individuals display a weak knowledge of procedural constraints that results in procedural bugs, and an inability to recover the goals of an analogy problem when they need to pursue subgoals of the task. This weak knowledge of procedural constraints sometimes allows them to turn a problem into an easier one to solve, such as a word association task. Such acquired knowledge, then, is suggested as a significant aspect of skillful aptitude test performance.

Schemata and Theories

The organizations of knowledge that are developed by experts can be thought of in terms of schemata or theories of knowledge. I define a schema here as a modifiable information structure that represents generic structures of concepts stored in memory. Schemata represent knowledge that we experience, i.e., interrelationships between objects, situations and events that occur. In this sense, schemata are prototypes in memory of frequently experienced situations that individuals use to integrate and interpret instances of related knowledge. Schema theory assumes that there are schemata for recurrent situations, and that these schemata enable people to construct interpretations, representations, and perceptions of situations.

If we think of a schema as a theory or internal model that is used, matched, and tested by individuals to instantiate the situations they encounter, like a scientific theory,



it is a source of representation and prediction. It enables individuals to impute meaning to a situation and to make inferences from information. As is the case for a scientific theory, if it fails to account for certain aspects of one's observations, it leads to learning that can modify or replace the theory. As a representation of a problem situation, it is accompanied by rules for solution of the problem.

Self-Regulation and General Skills

To temper my emphasis on structures of knowledge, I now point out that experts in various domains show self-regulatory or metacognitive capabilities that are not present in less mature or experienced learners. These abilities include knowing what one knows and doesn't know, planning ahead, efficiently apportioning one's time and attentional resources, and monitoring and editing one's efforts to solve a problem. To a large extent, I suspect that these self-regulatory activities are specific to a domain of knowledge in experts. Where they appear to be generalized competencies, i.e., in "generally intelligent" individuals, my hypothesis is that they become abstracted strategies after individuals use them in several fields of knowledge.

Perhaps widely competent children and adults, because of intensive exposure to different domains, employ skills that evolve as generalized cognitive processes. As general methods, however, these may be a small part of the intelligent performance shown by experts in specific fields of knowledge where they rapidly access acquired schemata and procedures. General processes may be important when an individual is confronted with problems in unfamiliar areas. However, future research may show that generalizable and transferable expertise lies in an ability to use familiar domains of knowledge for analogical and metaphorical thinking about new domains.



General sations

- (1). There seems to be a continuous development of competence, as experience in a field accumulates. Eventual declines in competence may be the result of factors in the conditions of experience. Competence may be limited by the environment in which it is exercised. People may attain a level of competence only insofar as it is necessary to carry out the activities or to solve problems at the given level of complexity presented. Situations that extend competence may be less forthcoming as experts settle into their working situations.
- (2). Expertise seems to be very specific. Expertise in one domain is no guarantee of expertise in other areas. It may be, however, that certain task domains are more generalizable than others, so that adults who are experts in applied mathematics or aesthetic design, or children when they learn measurement and number concepts, have forms of transferable expertise.
- patterns are seen in the course of their everyday activities. This pattern recognition occurs so rapidly that they take on the character of the "intuitions." In contrast, the patterns novices recognize are smaller, less articulated, more literal and surface oriented, and much less related to inferences and abstracted principles. The extraordinary representational ability of experts appears to depend on the nature and organization of knowledge existing in memory. As I indicated earlier, the fact that an expert has a more coherent, complete, functional and principled representation of knowledge than a novice necessarily implies an initial understanding of a problem that leads more easily to correct procedures and solutions.



- (4). The knowledge of experts is highly procedural. Concepts are bound to procedures for their application, and to conditions under which these procedures are useful. The functional knowledge of experts is related strongly to their knowledge of the goal structure of a problem. Experts and novices may be equally competent at recalling small specific items of domain-related information. But high-knowledge individuals are much better at relating these events in cause-and-effect sequences that relate to the goal and subgoals of problem solution.
- (5). These components of expertise enable fast-access pattern recognition and representational capability that facilitate problem perception in a way that greatly reduces the role of memory search and general processing. Novices, on the other hand, display a good deal of search and processing of a general nature. Their perceptions are highly literal and qualitatively different than representations of experts.

This picture of expertise is probably biased by the highly structured domains in which it has been studied, and the demands of situations in which cognitive expertise is acquired. How do experts solve problems in "ill-structured" domains? How do different experiences lead to different forms of expertise? Hatano (Hatano & Inagaki, 1983) distinguishes between routine (or conventional) expertise and adaptive expertise. Routine experts are outstanding in terms of speed, accuracy, and automaticity of performance, and construct mental models convenient for performing their tasks, but they lack adaptability to new problems. Probably, repeated application of a procedure with little variation leads to routine expertise. Adaptive expertise requires variation and is encouraged by playful situations and in cultures where understanding is valued along with efficient performance. Hatano speculates about how expertise might develop in an efficiency-oriented as compared with an understanding-oriented environment.



I sum up my thoughts about expertise in a set of propositions. These statements represent conclusions from research and occasional broader inferences and speculations.

A Pride of Propositions

- 1. Expertise is developed over hundreds and thousands of hours of learning and experience, and continues to develop. Studies have been carried on in many domains of work: chessmasters, scientists solving problems, radiologists, skilled technicians, abacus champions, people highly competent in sports, architecture planners, livestock judges, and dairy workers. (See Chi et al., 1982; and Chi, Glaser, & Farr, in press.)
- 2. In the course of acquiring expertise, plateaus and non-monotoniticies of development are observed which appear to indicate shifts in understanding and stabilizations of automaticity. Karmiloff-Smith (1984), Strauss and Stavy (1982), and Lesgold (1984) have suggested that novices and experts perform better than intermediates on problems that can be solved by surface-level representations.
- 3. Experts and novices work with similar capacity for processing; the outstanding performance of experts derives from how their knowledge is structured for processing.
- 4. Expert representation of problems and situations are qualitatively different than novice representations. In the course of developing expertise, problem representation changes from surface representations to inferred problem descriptions, to principled (and proceduralized) categorizations.
- 5. Expert representations (and schema instantiations) are like fast-access pattern recognitions that reduce processing load and the need for general search heuristics.
- 6. The representations of experts have actionable meaning; the knowledge of an expert is highly proceduralized and bound to conditions of the applicability of their knowledge.
- 7. In some domains, experts are "opportunistic planners"; new problem features result in changed problem representation; they show fast access to multiple possible interpretations; novices are less flexible. (E.g., x-ray and medical diagnosis, Lesgold, 1981).
- 8. Experts can be disarmed by random (or meaningless) patterns and lose their great perceptual ability. (E.g., with a scrambled chessboard experts and novices do equally poorly.)



- Experts are schema specialized and these schemata drive their performance.
 (Experts impose a structure on a noisy x-ray; novices are misled by this noise.)
- 10. Experts are goal driven: given a complex goal, they will represent the problem accordingly; given simple goals, they will think only as deeply as necessary.
- 11. Experts display specific domain intelligence, not necessarily general intelligence.
- 12. Novices display good use of general heuristic problem-solving processes (of the Newell and Simon variety, e.g., generate and test, means-end analysis, subgoal decomposition); experts use them primarily in unfamiliar situations.
- 13. Experts may be slower than novices in initial problem encoding but are overall faster problem solvers. (E.g., analogical reasoning test items, Sternberg, 1977a.)
- 14. The development of expertise is subject to task demands and the "social structure" of the job situation; the cognitive models experts acquire are constrained by task requirements. (E.g., Scribner, 1984a, 1984b.)
- 15. Expertise in some knowledge domains may be more generalizable (broadly applicable) than other domains. (E.g., measurement concepts, number concepts, arithmetic problem-solving schema, Carey, in press.)
- 16. Experts develop automaticity (unconscious processing) particularly of "basic operations" so that working memory is available for necessary conscious processing. (E.g., efficient encode processes in expert reading comprehenders, Perfetti & Lesgold, 1979.)
- 17. The experts' understanding may occur after extended practice with procedural skills. (E.g., Karmiloff-Smith, 1984; Strauss & Stavy, 1982.)
- 18. In solving ill-structured problems, experts employ relatively general methods of problem decomposition, subgoal conversion, and single factor analysis; their thinking is less immediately driven by principles and procedural aspects of their specific knowledge structures.
- 19. In ill-structured domains, experts work from their memory of an issue's history to represent problems and devise arguments for alternative solutions. (E.g., see analysis by political scientists, Voss, Greene, Post, and Penner, 1983.)



- 20. Experts develop skilled self-regulatory processes such as solution monitoring, allocation of attention, and sensitivity to informational feedback. (See Brown, 1978; and Gitomer & Glaser, in press.)
- 21. Expertise can be "routine" or "adaptive and reflective," depending upon the variety of experience and the culture in which it develops. (E.g., Hatano & Inagaki, 1983.)
- 22. Expert knowledge is not inert; it is highly proceduralized, conditionalized, and compiled. (Anderson, 1983.)
- 23. Super experts may develop generalizable abilities through the use of mapping and analogy from their own domain to others. (Gentner & Gentner, 1983.)
- 24. General thinking and problem-solving skills may develop in the course of shifting between many domains, so that the cognitive processes involved become decontextualized. (Glaser, 1984.)

Final Remarks

Increased understanding of the nature of expertise challenges us to inquire how it is learned. It seems evident that expertise is acquired when people continually try to confront new situations in terms of what they know. Increasing ability to solve problems and generate new information is fostered by available knowledge that can be modified and restructured. Thus, when teaching beginners we must build from initial knowledge structures. This might be accomplished by assessing and using relevant prior knowledge, or by providing obvious organizational schemes or temporary models as scaffolds for new information. These temporary "pedagogical theories" are regularly devised by ingenious instructors and could be incorporated more systematically into instruction. Such structures, when they are interrogated, instantiated or faisified by novices in the course of learning and experience lead to organizations of knowledge that are the basis for the more complete schemata of experts. Acquiring expertire is to be seen as the successive development of procedurally oriented knowledge structures that facilitate the processes of expertise.



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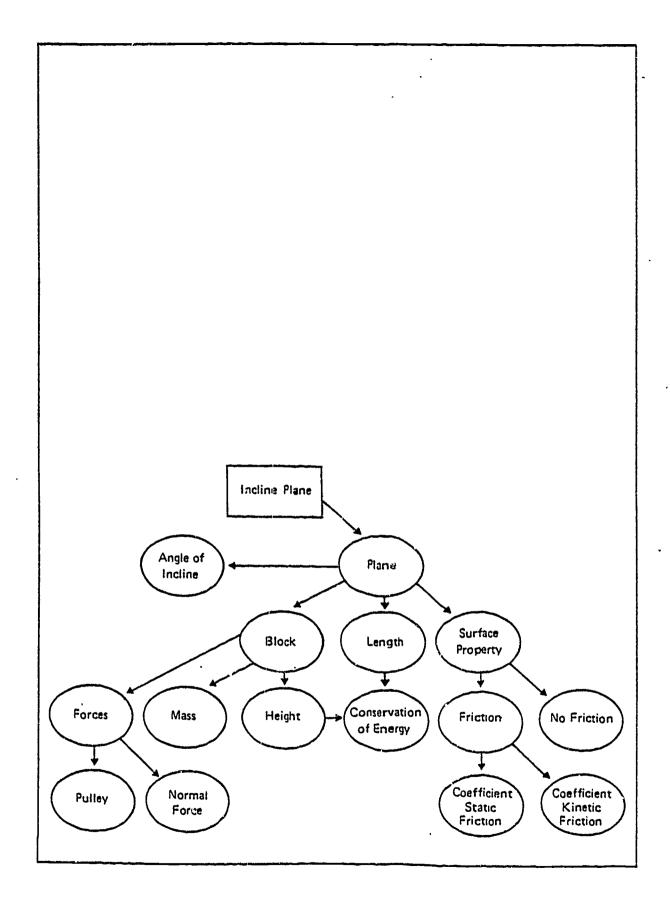


Figure 1. Network representation of Novice H.P.'s schema of an inclined plane. 22



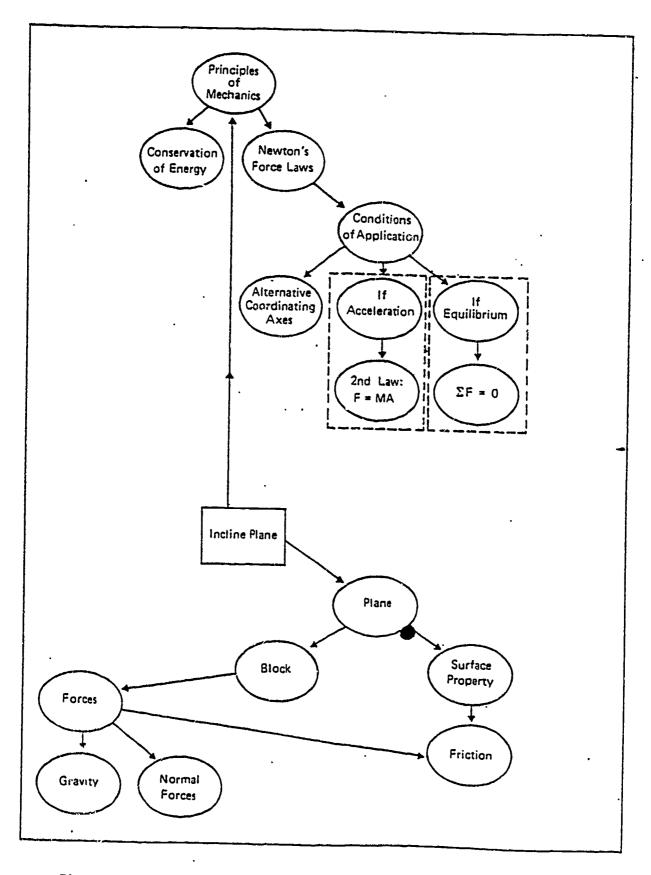


Figure 2. Network representation of Expert M.G.'s schema of an inclined plane.



Personnel Analysis Division AF/MPXA 5C360, The Pentagon Washington, DC 20330

Air Force Human Resources Lab AFHRL/MPD Brooks AFB, TX 78235

Air Force Office of Scientific Research Life Sciences Directorate Bolling Air Force Base Washington, DC 20332

Dr. Robert Ahlers Code N711 Human Factors Laboratory NAVTRAEQUIPCEN Orlando, FL 32813

Dr. William E. Alley AFHRL/MOT Brooks AFB, TX 78235

Dr. Earl A. Alluisi HQ, AFHRL (AFSC) Brooks AFB, TX 78235

Dr. John ^p. Anderson Department of Psychology Carnegie-Mellon University Pittsburgh, PA 15213

Dr. John Annett University of Warwick Department of Psychology Coventry CV4 7AJ ENGLAND

Technical Director

Army Research Institute for the
Behavioral and Social Sciences
5001 Eisenhower Avenue
Alexandria, VA 22333

Special Assistant for Projects OASN(M&RA)
5D800. The Pentagon Washington. DC 20350

Dr. Michael Atwood ITT - Programming 1000 Oronoque Lane Stratford, CT 06497

Dr. Patricia Baggett University of Colorado Department of Psychology Boulder, CO 80309

Mr. J. Barber HQS, Department of the Army DAPE-ZBR Washington, DC 20310

Capt. J. Jean Belanger Training Development Division Canadian Forces Training System CFTSHQ, CFB Trenton Astra, Ontario, KOK CANADA

CDR Robert J. Biersner, USN Naval Biodynamics Laboratory P. O. Box 29407 New Orleans, LA 70189

Dr. Menucha Birenbaum School of Education Tel Aviv University Tel Aviv, Ramat Aviv 69978 Israel

Dr. Werner Birke Personalstammamt der Bundeswehr D-5000 Koeln 90 WEST GERMANY

Dr. Gautam Biswas Department of Computer Science University of South Carolina Columbia, SC 29208

Dr. Alvah Bittner Naval Biodynamics Laboratory New Orleans, LA 70189

Dr. John Black Yale University Box 11A. Yale Station New Haven, CT 06520



Code N711 Attn: Arthur S. Blaiwes Naval Training Equipment Center Orlando, FL 32813

Dr. Robert Blanchard Navy Personnel R&D Center San Diego, CA 92152

Mr. Arnold Bohrer
Psychological Research Section
Caserne Petits Chateau
CRS
1000 Brussels
BELGIUM

Dr. Jeff Bonar Learning R&D Center University of Pittsburgh Pittsburgh, PA 15260

Dr. Nick Bond Office of Naval Research Liaison Office, Far East APO San Francisco, CA 96503

Dr. Gordon H. Bower Department of Psychology Stanford University Stanford, CA 94306

Dr. Richard Braby TAEG NAVTRAEQUIPCEN Orlando, FL 32813

Dr. Robert Breaux Code N-095R NAVTRAEQUIPCEN Orlando, FL 32813

Dr. John S. Brown XEROX Palo Alto Research Center 3333 Coyote Road Palo Alto, CA 94304

Dr. Bruce Buchanan Computer Science Department Stanford University Stanford, CA 94305 Dr. Patricia A. Butler NIE Mail Stop 1806 1200 19th St.. NW Washington, DC 20208

Dr. Robert Calfee School of Education Stanford University Stanford, CA 94305

Col. Roger Campbell AF/MPXOA Pentagon, Room 4E195 Washington, DC 20330

Dr. Richard Cantone Navy Research Laboratory Code 7510 Washington, DC 20375

Dr. Jaime Carbonell Carnegie-Mellon University Department of Psychology Pittsburgh, PA 15213

Mr. Jim Carey Coast Guard G-PTE 2100 Second St.. S.W. Washington, DC 20593

Dr. Susan Carey
Harvard Graduate School of
Education
337 Gutman Library
Appian Way
Cambridge, MA 0138

Dr. Pat Carpenter Carnegie-Mellon University Department of Psychology Pittsburgh, PA 15213

Dr. Robert Carroll NAVOP 01B7 Washington, DC 20370

Dr. Davida Charney
Department of Psychology
Carnegie-Mellon University
Schenley Park
Pittsburgh, PA 15213



Dr. Eugene Charniak Brown University Computer Science Department Providence, RI 02912

Dr. Michelene Chi Learning R & D Center University of Pittsburgh 3939 O'Hara Street Pittsburgh, PA 15213

Mr. Raymond E. Christal AFHRL/MOE Brooks AFB, TX 78235

Dr. William Clancey Computer Science Department Stanford University Stanford, CA 94306

Director
Manpower Support and
Readiness Program
Center for Naval Analysis
2000 North Beauregard Street
Alexandria, VA 22311

Scientific Advisor to the DCNO (MPT) Center for Naval Analysis 2000 North Beauregard Street Alexandria, VA 22311

Chief of Naval Education and Training Liaison Office Air Force Human Resource Laboratory Operations Training Division Williams AFB, AZ 85224

Assistant Chief of Staff Research, Development, Test, and Evaluation Naval Education and Training Command (N-5) NAS Pensacola, FL 32508

Dr. Michael Cole
University of California
at San Diego
Laboratory of Comparative
Human Cognition - DOO3A
La Jolla, CA 92093

Dr. Allan M. Collins Bolt Beranek & Newman, Inc. 50 Moulton Street Cambridge, MA 02138

Dr. Stanley Collyer Office of Naval Technology 800 N. Quincy Street Arlington, VA 22217

Dr. Lynn A. Cooper Learning R&D Center University of Pittsburgh 3939 O'Hara Street Pittsburgh, PA 15213

Dr. Meredith P. Crawford American Psychological Association Office of Educational Affairs 1200 17th Street, N.W. Washington, DC 20036

Dr. Hans Crombag University of Leyden Education Research Center Boerhaavelaan 2 2334 EN Leyden The NETHERLANDS

Dr. Lee Cronbach 16 Laburnum Road Atherton, CA 94205

Dr. Kenneth B. Cross Anacapa Sciences, Inc. P.O. Drawer Q Santa Barbara, CA 93102

CDR Mike Curran Office of Naval Research 800 N. Quincy St. Code 270 Arlington, VA 22217-5000

Bryan Dallman AFHRL/LRT Lowry AFB, CO 80230

Mr. Robert Denton AFMPC/MPCYPR Randolph AFB, TX 78150



Mr. Paul DiRenzo Commandant of the Marine Corps Code LBC-4 Washington, DC 20380

Dr. R. K. Dismukes
Associate Director for Life Sciences
AFOSR
Bolling AFB
Washington, DC 20032-6448

Dr. Emmanuel Donchin University of Illinois Department of Psychology Champaign, IL 61820

Defense Technical Information Center Cameron Station, Bldg 5 Alexandria, VA 22314 Attn: TC (12 Copies)

Barbara Eason
Military Educator's
Resource Network
InterAmerica Research Associates
1555 Wilson Blvd
Arlington, VA 22209

Edward E. Eddowes CNATRA N301 Naval Air Station Corpus Christi, TX 78419

Dr. John Ellis Navy Personnel R&D Center San Diego, CA 92252

Dr. Jeffrey Elman University of California Department of Linguistics La Jolla, CA 92093

Dr. Richard Elster
Deputy Assistant Secretary
of the Navy (Manpower)
Washington, DC 20350

Dr. Randy Engle Department of Psychology University of South Carolina Columbia, SC 29208 Lt. Col Rich Entlich HQ, Department of the Army OCSA(DACS-DPM) Washington, DC 20310

ERIC Facility-Acquisitions 4833 Rugby Avenue Bethesda, MD 20014

Dr. K. Anders Ericsson University of Colorado Department of Psychology Boulder, CO 80309

Edward Esty
Department of Education, OERI
MS 40
1200 19th St., NW
Washington, DC 20208

Dr. Marshall J. Farr 2520 North Vernon Street Arlington, VA 22207

Dr. Pat Federico Code P13 NPRDC San Diego, CA 92152

Dr. Paul Feltovich Southern Illinois University School of Medicine Medical Education Department P.O. Box 3926 Springfield, IL 62708

Mr. Wallace Feurzeig Educational Technology Bolt Beranek & Newman 10 Moulton St. Cambridge, MA 02238

Dr. Craig I. Fields ARPA 1400 Wilson Blvd. Arlington, VA 22209

Dr. Gerhard Fischer Liebiggasse 5/3 A 1010 Vienna AUSTRIA

Dr. Dexter Fletcher University of Oregon Computer Science Department Eugene, OR 97403

Dr. Ken Forbus
Department of Computer Science
University of Illinois
Champaign, IL 61820

Dr. Jude Franklin Code 7510 Navy Research Laboratory Washington, DC 20375

Dr. Carl H. Frederiksen McGill University 3700 McTavish Street Montreal, Quebec H3A 1Y2 CANADA

Dr. John R. Frederiksen Bolt Beranek & Newman 50 Moulton Street Cambridge, MA 02138

Dr. Norman Frederiksen Educational Testing Service Princeton, NJ 08541

Dr. Alfred R. Fregly AFOSR/NL Bolling AFB, DC 20332

Dr. Bob Frey Commandant (G-P-1/2) USCG HQ Washington, DC 20593

Dr. Alinda Friedman
Department of Psychology
University of Alberta
Edmonton, Alberta
CANADA T6G 2E9

Dr. R. Edward Geiselman Department of Psychology University of California Los Angeles, CA 90024 Dr. Michael Genesereth Stanford University Computer Science Department Stanford, CA 94305

Dr. Dedre Gentner University of Illinois Department of Psychology 603 E. Daniel St. Champaign. IL 61820

Dr. Robert Glaser
Learning Research
& Development Center
University of Pittsburgh
3939 O'Hara Street
Pittsburgh, PA 15260

Dr. Marvin D. Glock 217 Stone Hall Cornell University Ithaca, NY 14853

Dr. Joseph Goguen SRI International 333 Ravenswood Avenue Menlo Park, CA 94025

Dr. Daniel Gopher
Industrial Engineering
& Management
TECHNION
Haifa 32000
ISRAEL

Dr. Sherrie Gott AFHRL/MODJ Brooks AFB, TX 78235

Jordan Grafman, Ph.D.

Department of Clinical
 Investigation

Walter Reed Army Medical Center
6825 Georgia Ave., N. W.

Washington, DC 20307-5001

Dr. Wayne Gray Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333



Dr. James G. Greeno University of California Berkeley. CA 94720

H. William Greenup Education Advisor (E031) Education Center, MCDEC Quantico, VA 22134

Ms. Glenda Greenwald, Editor Human Intelligence Newsletter P. O. Box 1163 Birmingham, MI 48012

Dipl. Pad. Michael W. Habon Universitat Dusseldorf Erziehungswissenschaftliches Universitatsstr. 1 D-4000 Dusseldorf 1 WEST GERMANY

Dr. Henry M. Halff Halff Resources, Inc. 4918 33rd Road, North Arlington, VA 22207

Dr. Reid Hastie Northwestern University Department of Psychology Evanston, IL 60201

Dr. Harold Hawkins Department of Psychology University of Oregon Eugene, OR 97403

Dr. Barbara Hayes-Roth Department of Computer Science Stanford University Stanford, CA 95305

Dr. Frederick Hayes-Roth Teknowledge 525 University Ave. Palo Alto, CA 94301

Dr. Joan I. Heller
Graduate Group in Science and
Mathematics Education
c/o School of Education
University of California
Berkeley, CA 94720

Dr. Jim Hollan Code 51 Navy Personnel R & D Center San Diego, CA 92152

Dr. Keith Holyoak University of Michigan Human Performance Center 330 Packard Road Ann Arbor, MI 48109

Prof. Lutz F. Hornke
Universitat Dusseldorf
Erziehungswissenschaftliches
Universitatsstr. 1
Dusseldorf 1
WEST GERMANY

Mr. Dick Hoshaw NAVOP-135 Arlington Annex Room 2834 Washington, DC 20350

Dr. Steven Hunka
Department of Education
University of Alberta
Edmonton, Alberta
CANADA

Dr. Earl Hunt Department of Psychology University of Washington Seattle, WA 98105

Dr. Ed Hutchins Navy Personnel R&D Center San Diego, CA 92152

Dr. Zachary Jacobson Bureau of Management Consulting 365 Laurier Avenue West Ottawa, Ontario K1A OS5 CANADA

Dr. Marcel Just Carnegie-Mellon University Department of Psychology Schenley Park Pittsburgh, PA 15213



Dr. Daniel Kahneman
The University of British Columbia
Department of Psychology
#154-2053 Main Mall
Vancouver, British Columbia
CANADA V6T 1Y7

Dr. Milton S. Katz Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333

Dr. Norman J. Kerr
Chief of Naval Education
and Training
Code 00A2
Naval Air Station
Pensacola, FL 32508

Dr. David Kieras University of Michigan Technical Communication College of Engineering 1223 E. Engineering Building Ann Arbor, MI 48109

Dr. Walter Kintsch Department of Psychology University of Colorado Boulder, CO 80302

Dr. David Klahr Carnegie-Mellon University Department of Psychology Schenley Park Pittsburgh, PA 15213

Dr. Mazie Knerr Program Manager Training Research Division HumRRO 1100 S. Washington Alexandria, VA 22314

Dr. Janet L. Kolodner
Georgia Institute of Technology
School of Information
& Computer Science
Atlanta, GA 30332

Dr. Stephen Kosslyn Harvard University 1236 William James Hall 33 Kirkland St. Cambridge, MA 02138

Dr. Pat Langley
University of California
Department of Information
and Computer Science
Irvine, CA 92717

Dr. Marcy Lansman University of North Carolina The L. L. Thurstone Lab. Davie Hall 013A Chapel Hill, NC 27514

Dr. Jill Larkin Carnegie-Mellon University Department of Psychology Pittsburgh, PA 15213

Dr. Robert Lawler Information Sciences, FRL GTE Laboratories, Inc. 40 Sylvan Road Waltham, MA 02254

Dr. Alan M. Lesgold Learning R&D Center University of Pittsburgh Pittsburgh, PA 15260

Dr. Jim Levin
University of California
Laboratory for Comparative
Human Cognition
D003A
La Jolla, CA 92093

Dr. Clayton Lewis University of Colorado Department of Computer Science Campus Box 430 Boulder, CO 80309

Dr. Don Lyon P. O. Box 44 Higley, AZ 85236



Dr. William L. Maloy (02) Chief of Naval Education and Training Naval Air Station Pensacola, FL 32508

Dr. Sandra P. Marshall Department of Psychology University of California Santa Barbara, CA 93106

Dr. Manton M. Matthews Department of Computer Science University of South Carolina Columbia, SC 29208

Dr. Richard E. Mayer
Department of Psychology
University of California
Santa Barbara, CA 93106

Dr. Jay McClelland
Department of Psychology
Carnegie-Mellon University
Pittsburgh, PA 15213

Dr. Barbara Means
Human Resources
Research Organization
1100 South Washington
Alexandria, VA 22314

Dr. Arthur Melmed 724 Brown U. S. Department of Education Washington, DC 20208

Dr. Al Meyrowitz Office of Naval Research Code 433 800 N. Quincy Arlington, VA 22217-5000

Dr. Andrew R. Molnar
Scientific and Engineering
Personnel and Education
National Science Foundation
Washington, DC 20550

Dr William Montague NPRDC Code 13 San Diego, CA 92152 Dr. Tom Moran Xerox PARC 3333 Coyote Hill Road Palo Alto, CA 94304

Headquarters, Marine Corps Code MPI-20 Washington, DC 20380

Dr. Allen Munro
Behavioral Technology
Laboratories
1845 Elena Ave.
Redondo Beach, CA 90277

Lt. Col. Jim Murphy HQ, Marine Corps Code MRRP Washington, DC 20380

Director
Overseas Duty Support Program
Naval Military Personnel Command
N-62
Washington, DC 20370

Head, HRM Operations Branch Naval Military Personnel Command N-62F Washington, DC 26370

Assistant for Evaluation,
Analysis. and MIS
Naval Military Personnel Command
N-6C
Washington, DC 20370

Spec. Asst. for Research, Experimental & Academic Programs
Naval Technical Training Command
(Code 016)
NAS Memphis (75)
Millington, TN 38054

Program Manager for Manpower, Personnel, and Training NAVMAT 0722 Arlington, VA 22217-5000



Assistant for Long Range Requirements CNO Executive Panel (NAVOP OOK) 2000 North Beauregard Street Alexandria, VA 22311

Assistant for Planning MANTRAPERS NAVOP 01B6 Washington, DC 20370

Assistant for MPT Research, Development and Studies NAVOP 01B7 Washington, DC 20370

Head
Manpower, Personnel, Training
and Reserve Team
NAVOP 914D
5A578, The Pentagon
Washington, DC 20350

Leadership Management Education and Training Project Officer Naval Medical Command (Code 05C) Washington, DC 20372

Dr. Richard E. Nisbett University of Michigan Institute for Social Research Room 5261 Ann Arbor, MI 48109

Dr. Donald A. Norman Institute for Cognitive Science University of California La Jolla, CA 92093

Director, Training Laboratory NPRDC (Code 05) San Diego, CA 92152

Director, Manpower and Personnel Laboratory NPRDC (Code 06) San Diego, CA 92152

Director
Human Factors
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NPRDC (Code 07)
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Commanding Officer Naval Research Laboratory Code 2627 Washington, DC 20390

Dr. Harry F. O'Neil, Jr. Training Research Lab Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333

Dr. Stellan Ohlsson Learning R & D Center University of Pittsburgh 3939 O'Hara Street P ttsburgh, PA 15213

Director Technology Programs Office of Naval Research Code 200 800 North Quincy Street Arlington. VA 22217-5000

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Psychologist ONR Branch Office 1030 East Green Street Pasadena, CA 91101

Commanding Officer
Army Research Institute
ATTN: PERI-BR (Dr. J. Orasanu)
5001 Eisenhower Avenue
Alexandria, VA 22333

Prof. Seymour Papert 20C-109 Massachusetts Institute of Technology Cambridge, MA 02139

Lt. Col. (Dr.) David Payne AFHRL Brooks AFB, TX 78235

Dr. Douglas Pearse DCIEM Box 2000 Downsview, Ontario CANADA

Dr. James W. Pellegrino
University of California,
Santa Barbara
Department of Psychology
Santa Barbara, CA 93106

Dr. Nancy Pennington University of Chicago Graduate School of Business 1101 E. 58th St. Chicago, IL 60637

Military Assistant for Training and Personnel Technology OUSD (R & E) Room 3D129. The Pentagon Washington, DC 20301 Dr. Martha Polson Department of Psychology Campus Box 346 University of Colorado Boulder, CO 80309

Dr. Peter Polson University of Colorado Department of Psychology Boulder, CO 80309

Dr. Harry E. Pople University of Pittsburgh Decision Systems Laboratory 1360 Scaife Hall Pittsburgh, PA 15261

Dr. Joseph Psotka ATTN: PERI-1C Army Research Institute 5001 Eisenhower Ave. Alexandria, VA 22333

Dr. Lynne Reder
Department of Psychology
Carnegie-Mellon University
Schenley Park
Pittsburgh, PA 15213

Dr. Fred Reif Physics Department University of California Berkeley, CA 94720

Dr. Lauren Resnick Learning R & D Center University of Pittsburgh 3939 O'Hara Street Pittsburgh, PA 15213

Dr. Mary S. Riley
Program in Cognitive Science
Center for Human Information
Processing
University of California
La Jolla, CA 92093

Dr. William B. Rouse Georgia Institute of Technology School of Industrial & Systems Engineering Atlanta, GA 30332



Dr. David Rumelhart
Center for Human
Information Processing
Univ. of California
La Jolla, CA 92093

Dr. Robert Sasmor Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333

Dr. Roger Schank
Yale University
Computer Science Department
P.O. Box 2158
New Haven, CT 06520

Dr. Walter Schneider University of Illinois Psychology Department 603 E. Daniel Champaign, IL 61820

Dr. Alan Schoenfeld University of California Department of Education Berkeley, CA 94720

Dr. Judah L. Schwartz MIT 20C-120 Cambridge, MA 02139

Dr. Marc Sebrechts Department of Psychology Wesleyan University Middletown, CT 06475

Dr. Judy Segal NIE 1200 19th Street N.W. Mail Stop 1806 Washington, DC 20208

Dr. Sylvia A. S. Shafto National Institute of Education 1200 19th Street Mail Stop 1806 Washington. DC 20208 Mr. Colin Sheppard
Applied Psychology Unit
Admiralty Marine Technology Est.
Teddington, Middlesex
UNITED KINGDOM

Dr. Kazuo Shigemasu 7-9-24 Kugenuma-Kaigan Fujusawa 251 JAPAN

Dr. Ted Shortliffe Computer Science Department Stanford University Stanford, CA 94305

Dr. Lee Shulman Stanford University 1040 Cathcart Way Stanford, CA 94305

Dr. Robert S. Siegler Carnegie-Mellon University Department of Psychology Schenley Park Pittsburgh, PA 15213

Dr. Herbert A. Simon
Department of Psychology
Carnegie-Mellon University
Schenley Park
Pittsburgh, PA 15213

Dr. Zita M Simutis. Chief Instructional Technology Systems Area ARI 5001 Eisenhower Avenue Alexandria, VA 22333

Dr. H. Wallace Sinaiko
Manpower Research
and Advisory Services
Smithsonian Institution
801 North Pitt Street
Alexandria, VA 22314

Dr. Edward E. Smith Bolt Beranek & Newman, Inc. 50 Moulton Street Cambridge, MA 02138



Dr. Richard Snow Liaison Scientist Office of Naval Research Branch Office, London Box 39 FPO New York, NY 09510

Dr. Elliot Soloway Yale University Computer Science Department P.O. Box 2158 New Haven, CT 06520

Dr. Kathryn T. Spoehr Brown University Psychology Department Providence, RI 02912

James J. Staszewski Research Associate Carnegie-Mellon University Department of Psychology Pittsburgh, PA 15213

Dr. Frederick Steinheiser CIA-ORD 612 Ames Washington, DC 20505

Dr. Robert Sternberg
Department of Psychology
Yale University
Box 11A, Yale Station
New Haven, CT 06520

Dr. Albert Stevens
Bolt Beranek & Newman, Inc.
10 Moulton St.
Cambridge, MA 02238

Dr. Paul J. Sticha Senior Staff Scientist Training Research Division HumRRO 1100 S. Washington Alexandria, VA 22314

Dr. Thomas Sticht Navy Personnel R&D Center San Diego, CA 92152

BEST COPY AVAILABLE

Dr. John Tangney AFOSR/NL Bolling AFB, DC 20332

Dr. Martin M. Taylor DCIEM Box 2000 Downsview, Ontario CANADA

Dr. Perry W. Thorndyke FMC Corporation Central Engineering Labs 1185 Coleman Avenue, Box 580 Santa Clara, CA 95052

Dr. Martin A. Tolcott Psychological Sciences Division Office of Naval Research 800 N. Quincy St. Arlington, VA 22217-5000

Dr. Douglas Towne Behavioral Technology Labs 1845 S. Elena Ave. Redondo Beach, CA 90277

Dr. Amos Tversky Stanford University Dept. of Psychology Stanford, CA 94305

Dr. James Tweeddale Technical Director Navy Personnel R&D Center San Diego, CA 92152

Dr. Paul Twohig Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333

Headquarters, U. S. Marine Corps Code MPI-20 Washington, DC 20380

Dr. Kurt Van Lehn Xerox PARC 3333 Coyote Hill Road Palo Alto, CA 94304

35



Dr. Beth Warren Bolt Beranek & Newman, Inc. 50 Moulton Street Cambridge, MA 02138

Dr. Keith T. Wescourt FMC Corporation Central Engineering Labs 1185 Coleman Ave., Box 580 Santa Clara, CA 95052

Dr. Barbara White Bolt Beranek & Newman, Inc. 10 Moulton Street Cambridge, MA 02238

Dr. Robert A. Wisher
U.S. Army Institute for the
Behavioral and Social Sciences
5001 Eisenhower Avenue
Alexandria. VA 22333

Dr. Martin F. Wiskoff Navy Personnel R & D Center San Diego, CA 92152

Dr. Merlin C. Wittrock Graduate School of Education UCLA Los Angeles. CA 90024

Mr. John H. Wolfe Navy Personnel R&D Center San Diego, CA 92152

Dr. Wallace Wulfeck, III Navy Personnel R&D Center San Diego, CA 92152

Dr. Joe Yasatuke AFHRL/LRT Lowry AFB, CO 80230

Mr. Carl York
System Development Foundation
181 Lytton Avenue
Palo Alto, CA 94301

Dr. Joseph L. Young
Memory & Cognitive
Processes
National Science Foundation
Washington, DC 20550

Dr. Steven Zornetzer Office of Naval Research Code 440 800 N. Quincy St. Arlington, VA 22217-5000

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